### The Changing Role of Customs

**Customs Processes** 

aligning with

### **Supply Chain and Information Management**

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Boriana Rukanova, Delft University of Technology
Albert Veenstra, Rotterdam School of Management

PROFILE

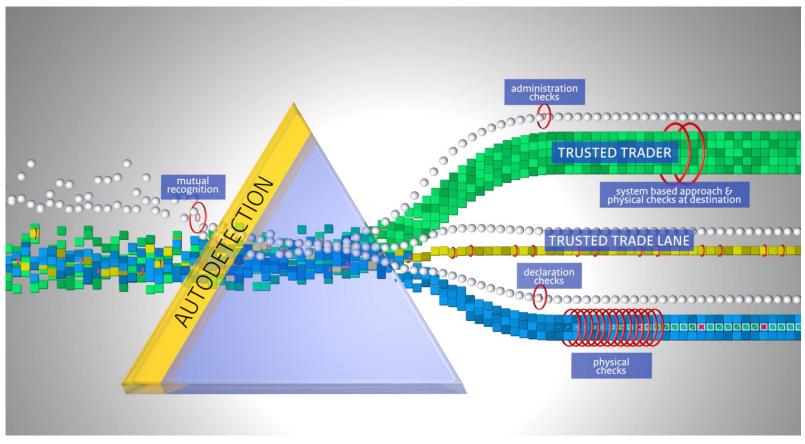
A project funded by the European Union's Horizon 2020 research and innovation programme under the Grant Agreement No 786748.





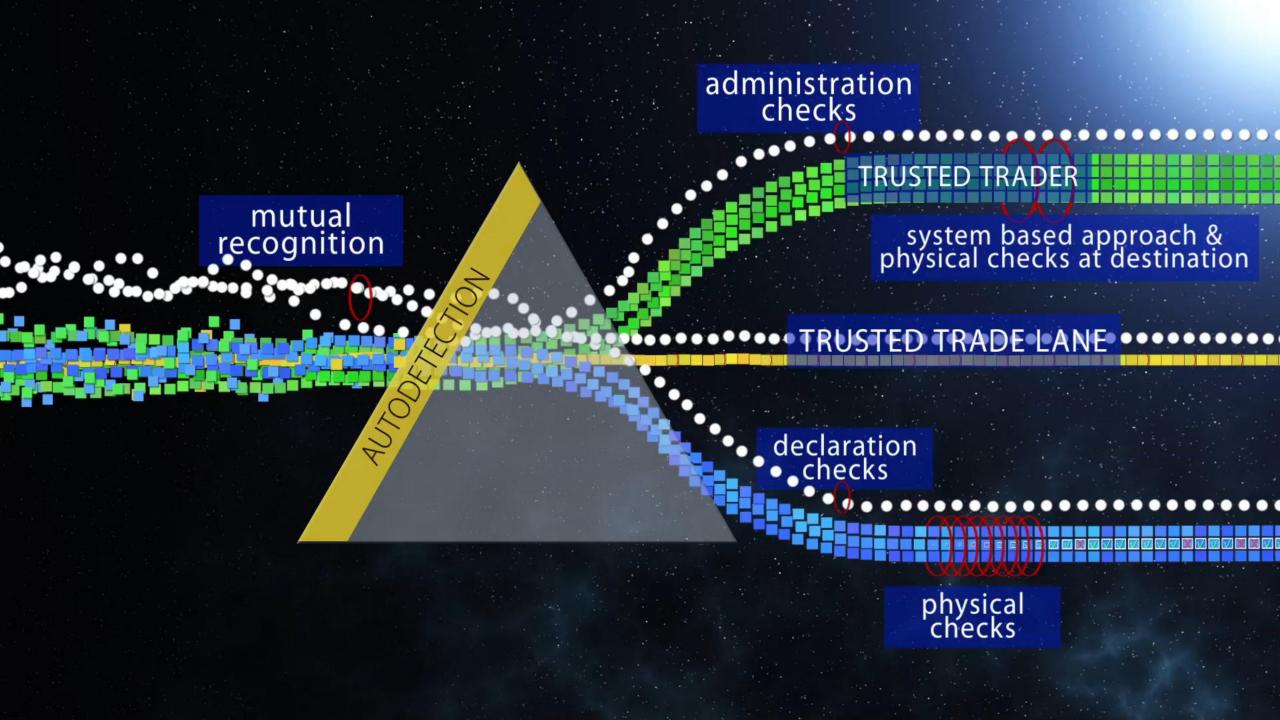


# **Pushing Boundaries Vision**



Source: Customs Netherlands (2020). Pushing boundaries: Future vision for customs supervision: principles, developments and results. White paper, Customs Administration of the Netherlands.

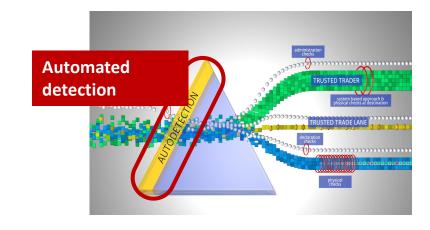
See also: https://youtu.be/iiNKkIBO99k



## **Automated Detection**

### **Automated detection**

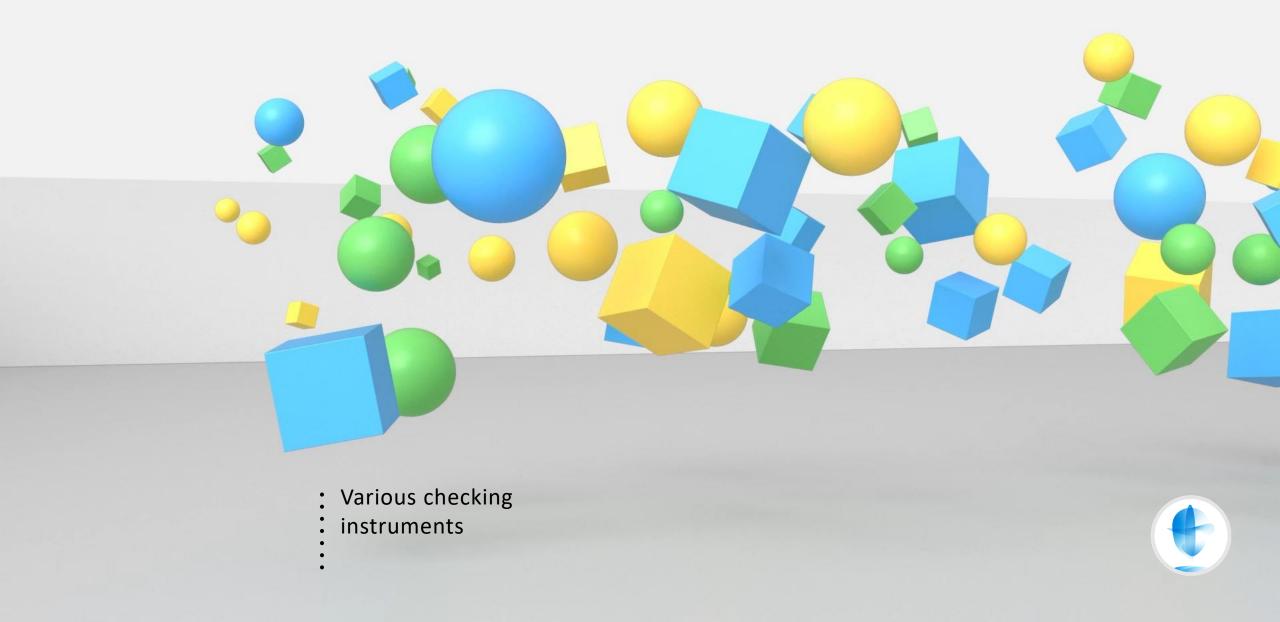
- Aviation and maritime 'virtual networks': radar images
- Nuclear detection gates
- Non-intrusive scanning equipment and algorithms
  - Artificial intelligence systems that assess scanned images and signal irregularities
  - Predictive models for goods scans
- Infrastructure to store, collect and process sensor data



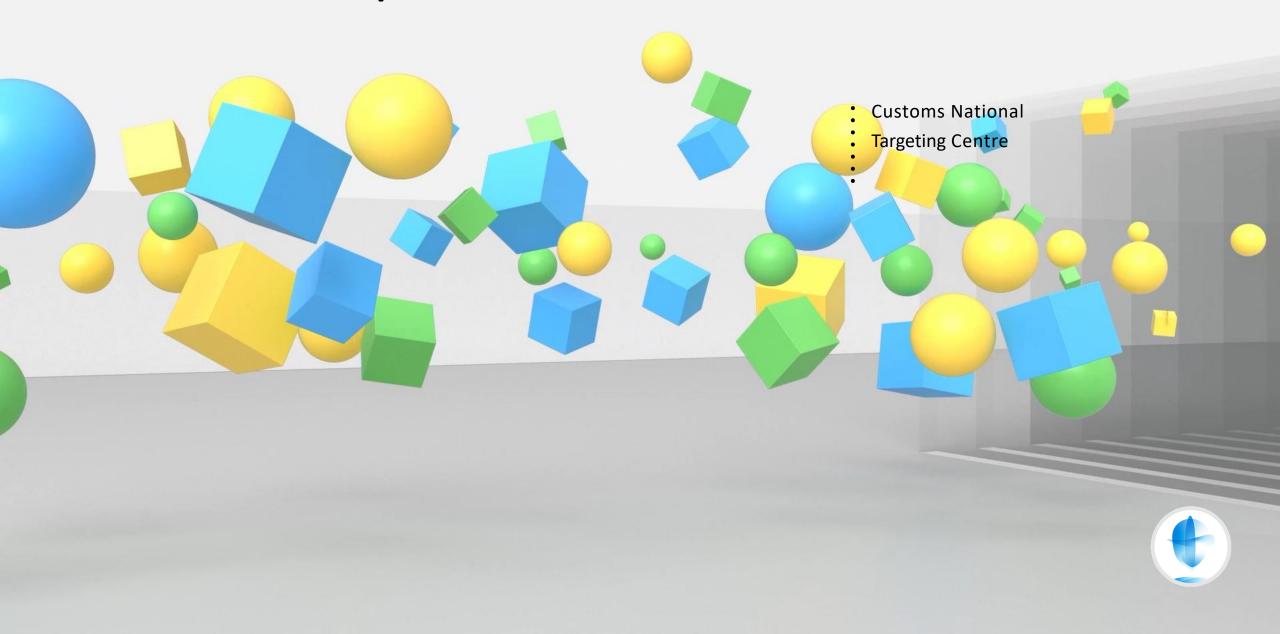
- Projects on X-ray scanning and detection technology Dutch Customs
  - C-BORD (Effective Container Inspection at Border Control Points)
  - ACXIS (Automated Comparison of X-ray Images for cargo Scanning
- Shifting (in parts) towards **100% inspections** based on state of the art technology.

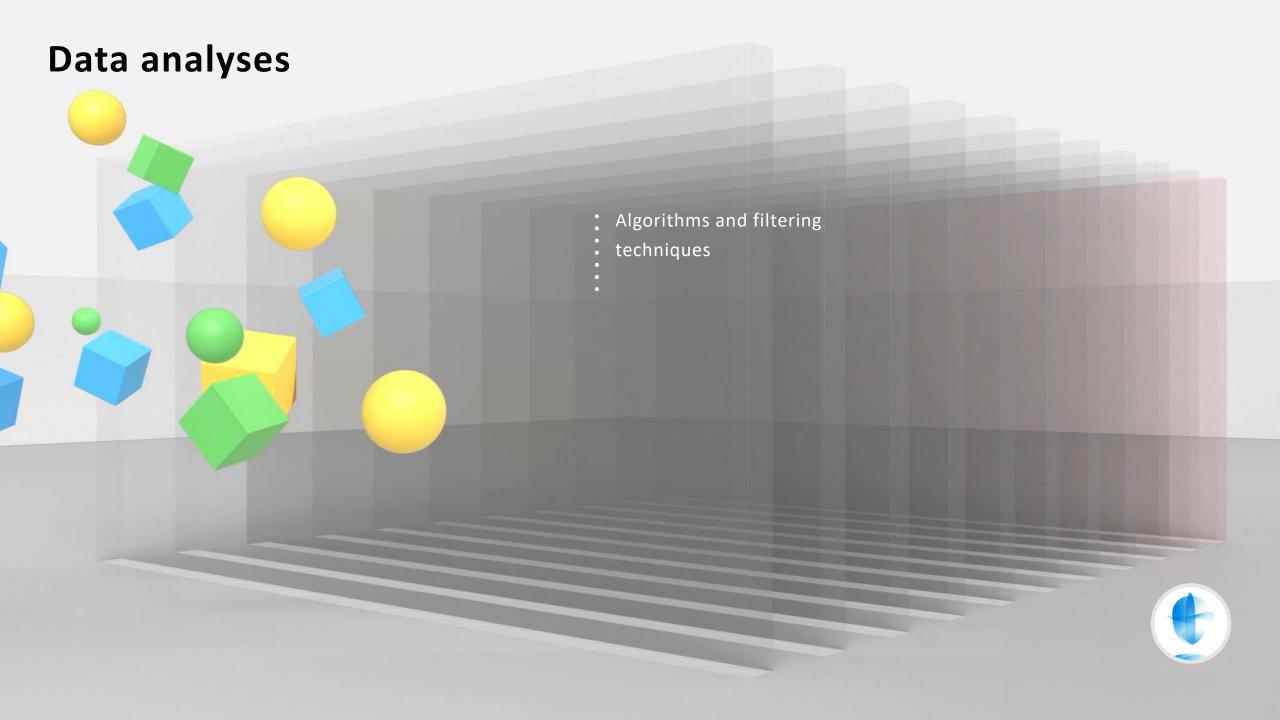


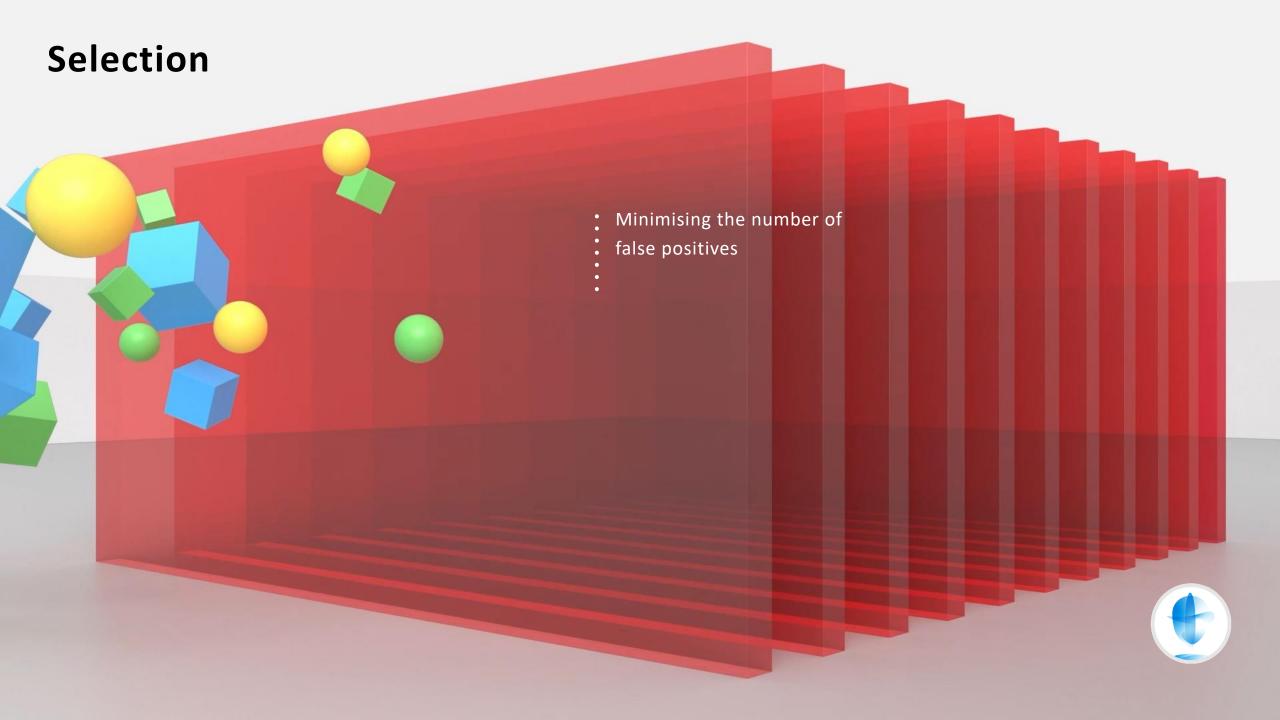
## **Risk selection**

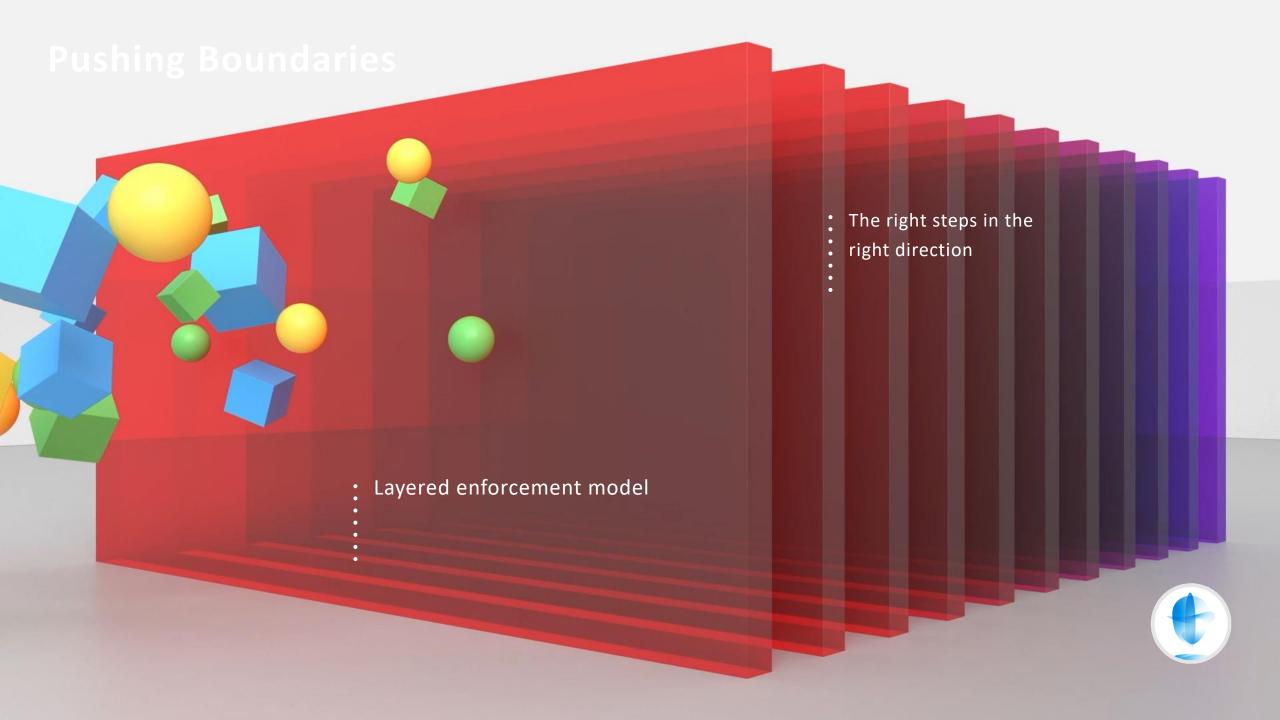


## collect - validate - process









## Flow of goods

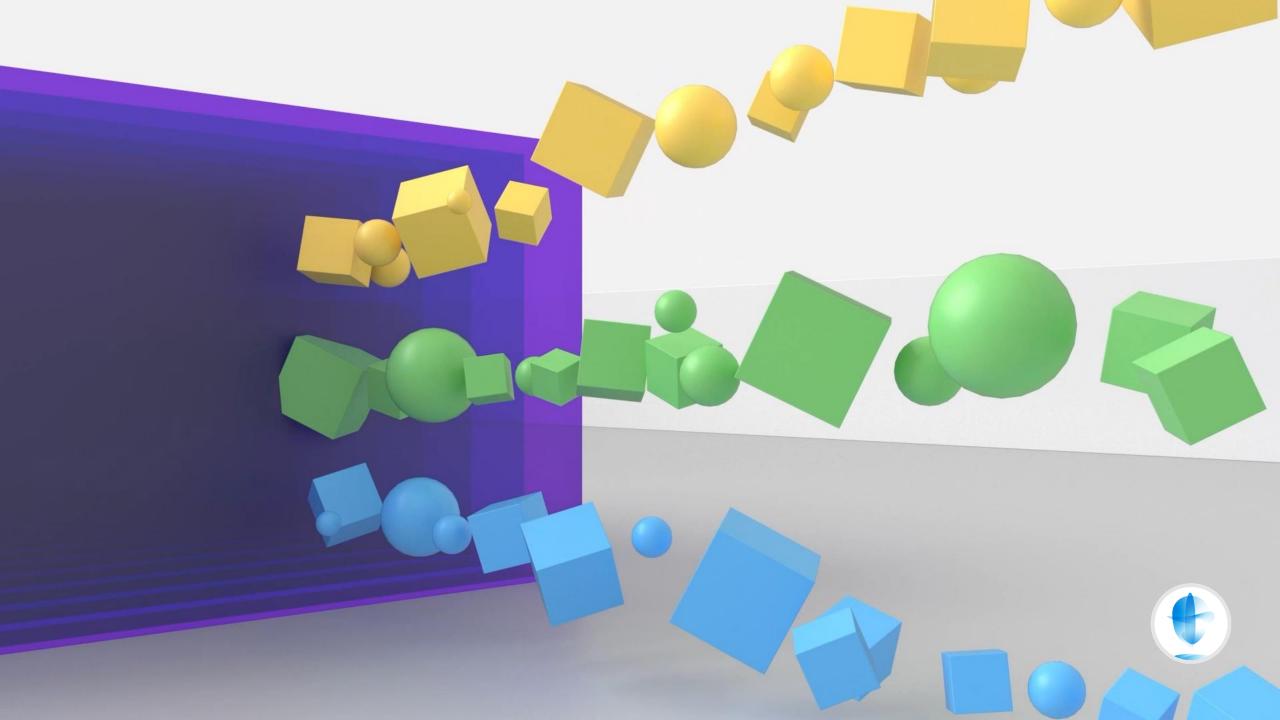
Smart and secure trade lanes

Proven reliable economic operators

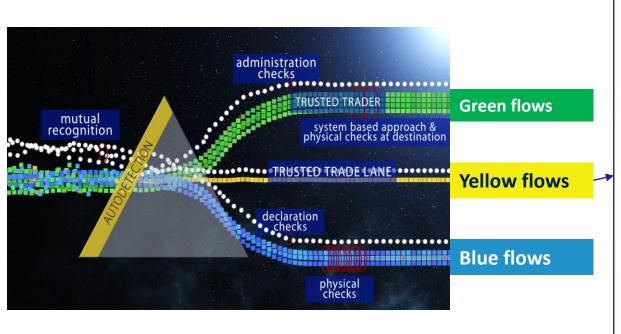
Goods fromunknown businesses





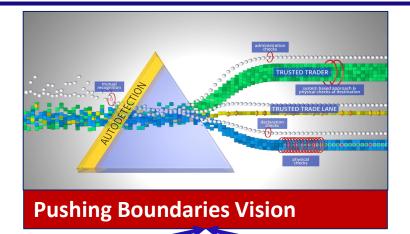


## 3. Green, Yellow and Blue Flows



### Data pipelines for the **Yellow flows** (Data pipeline concept developed in a series of EU-funded innovation projects ITAIDE, INTEGRITY, CASSANDRA, CORE) Regulation Regulation Data & Document Iayer Freight Forwarde Port 1 Country A Country B Hesketh/Heijmann (2010)

# The Spot on the Horizon



#### **Enablers**

- Automated detection
- Intelligence
- Data Analytics / Algorithms
- Yellow, Green and Blue lanes
- Coordinated Border Management
- Blockchain?

#### **Human Talent**

#### **Customs education:**

- Master
- Bachelor
- Associate
- Minor

#### **Skills:**

**Supply Chain – IT – Compliance - Legal** 

